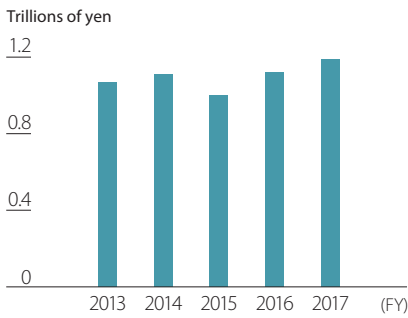
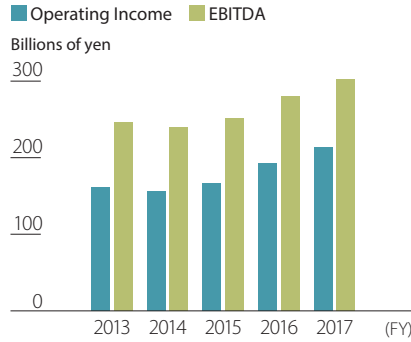


Financial and Non-Financial Information

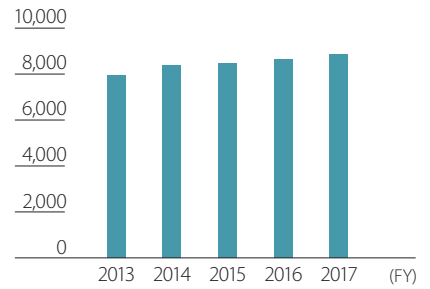
Revenue from Operations



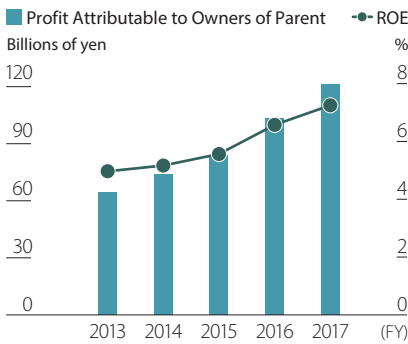
Operating Income & EBITDA



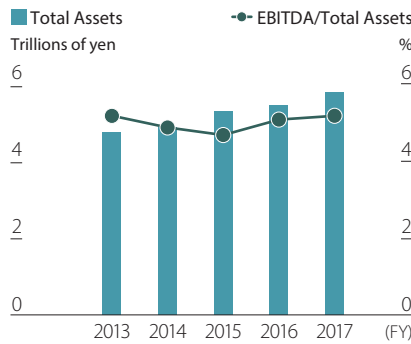
Number of Employees



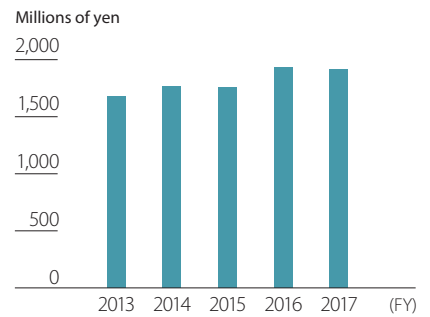
Profit Attributable to Owners of Parent & ROE



Total Assets & EBITDA/Total Assets*

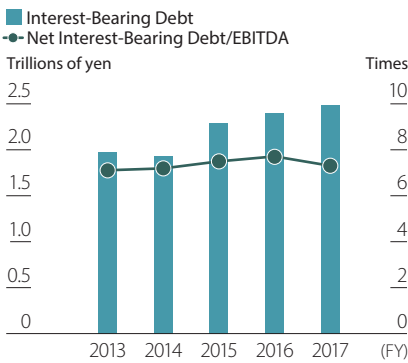


Cost of Social Contribution Activities

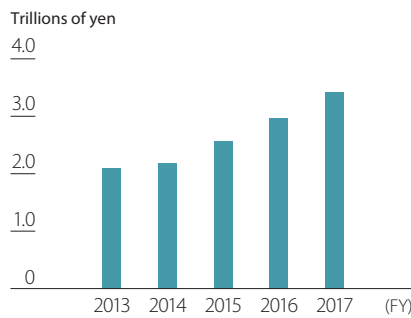


* EBITDA/Total Assets is calculated based on the average total assets from the beginning to the end of the period.

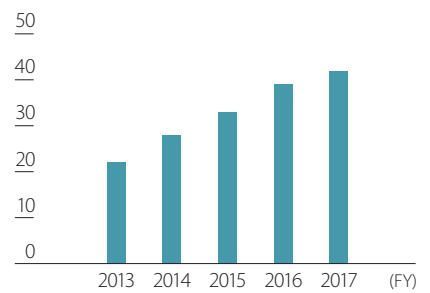
Interest-Bearing Debt & Net Interest-Bearing Debt/EBITDA



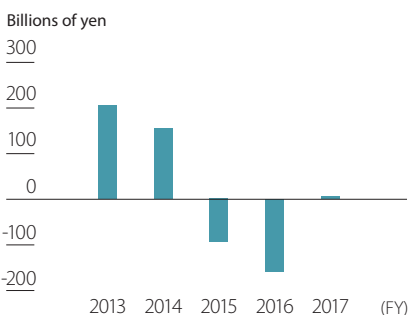
Unrealized Gain on Rental Properties



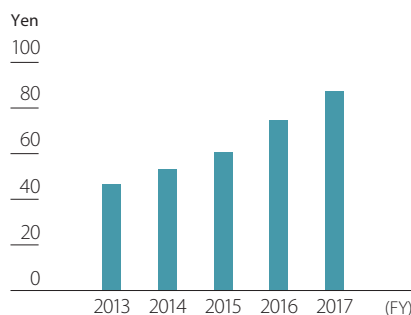
Number of Female Managers (Mitsubishi Estate)



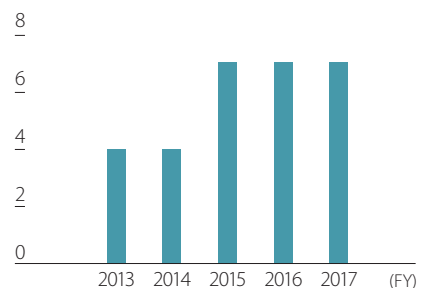
Free Cash Flow



Earnings per Share



Number of Outside Directors (Mitsubishi Estate)



(Note) Unless otherwise noted, graphs show consolidated data for the Mitsubishi Estate Group.